



# IMEC as a model of collaboration between research centres, local and global industry

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# IMEC Campus Leuven

Evolution Budget



*" Interuniversity Micro Electronics Centre "*



# IMEC

**Europe's largest independent research center  
in nano-electronics and nano-technology**

**Founded in 1984 by the Flemish Government as  
not-for-profit organization**

**Mission: to perform research and development,  
ahead of industrial needs by 3 to 10 years,  
in microelectronics, nanotechnology,  
design methods and technologies for ICT systems**

**Performance criteria:**  
→ being a worldwide center of excellence  
→ excellence in exploratory work  
→ with impact on local industry

# IMEC | 1984 - 2009

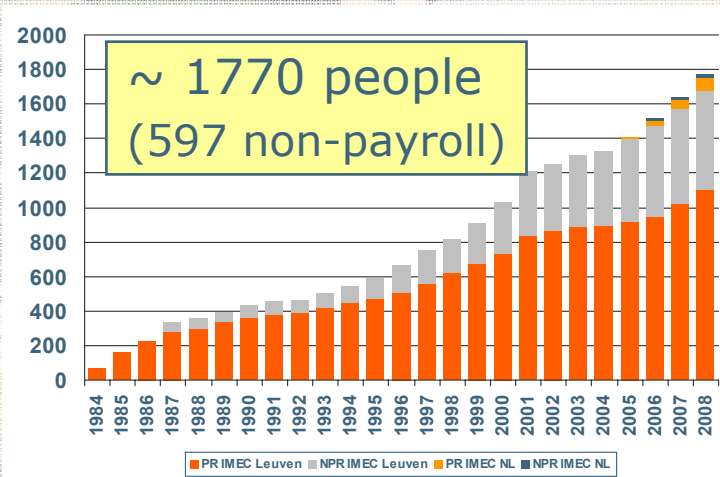
## 1984

Founded with the support of the  
Flemish government

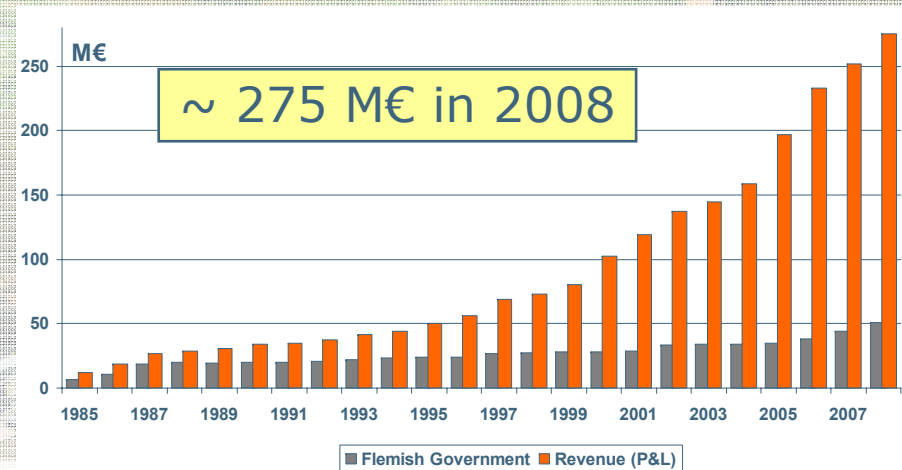
Initial investment: 62 M€

Initial # employees: ~70

## Evolution Employees



## Evolution Budget



## 2009

Largest independent microelectronics R&D  
centre in Europe

Revenue : ± 275 M€ (18% government  
grant)

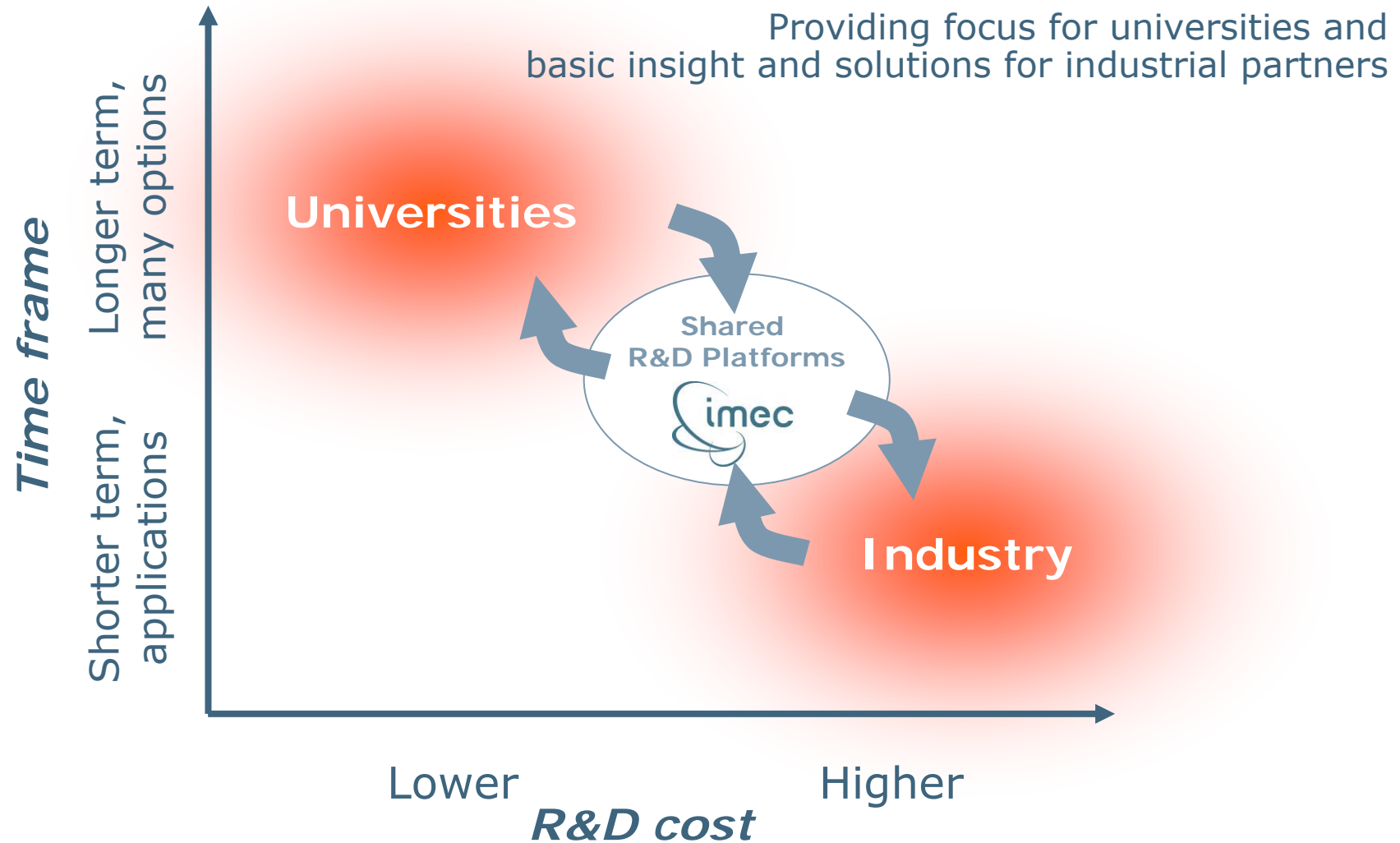
Employees ± 1770

Collaboration with >500 partners

*" Interuniversity Micro Electronics Centre "*



# IMEC as transformer



# Providing key technologies for the most important societal challenges

Energy

Aging and health

Mobility

Security

Environment

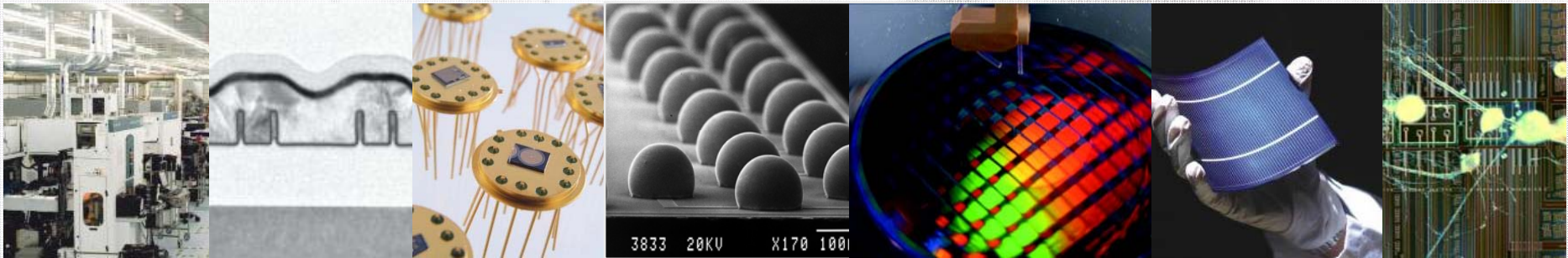


# → IMEC's R&D

## Process Technology (PT)

*More in a chip: scaling transistors, more functions, more interaction with environment*

Semiconductor technology, processes, materials, packaging, solar cells, organic electronics, ...



## Nomadic Embedded Systems (NES)

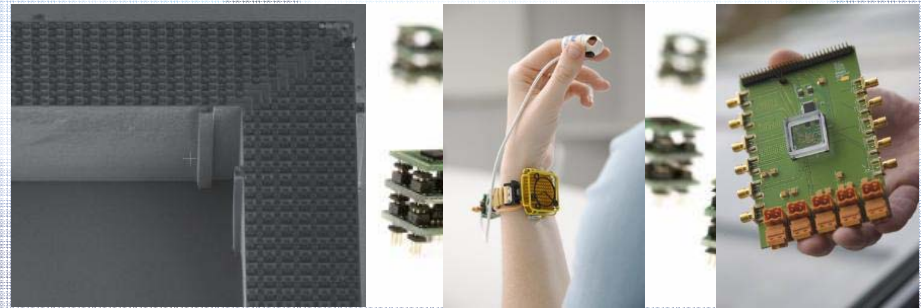
*Efficient design of complex systems*

Design, multimedia, wireless communication, ...

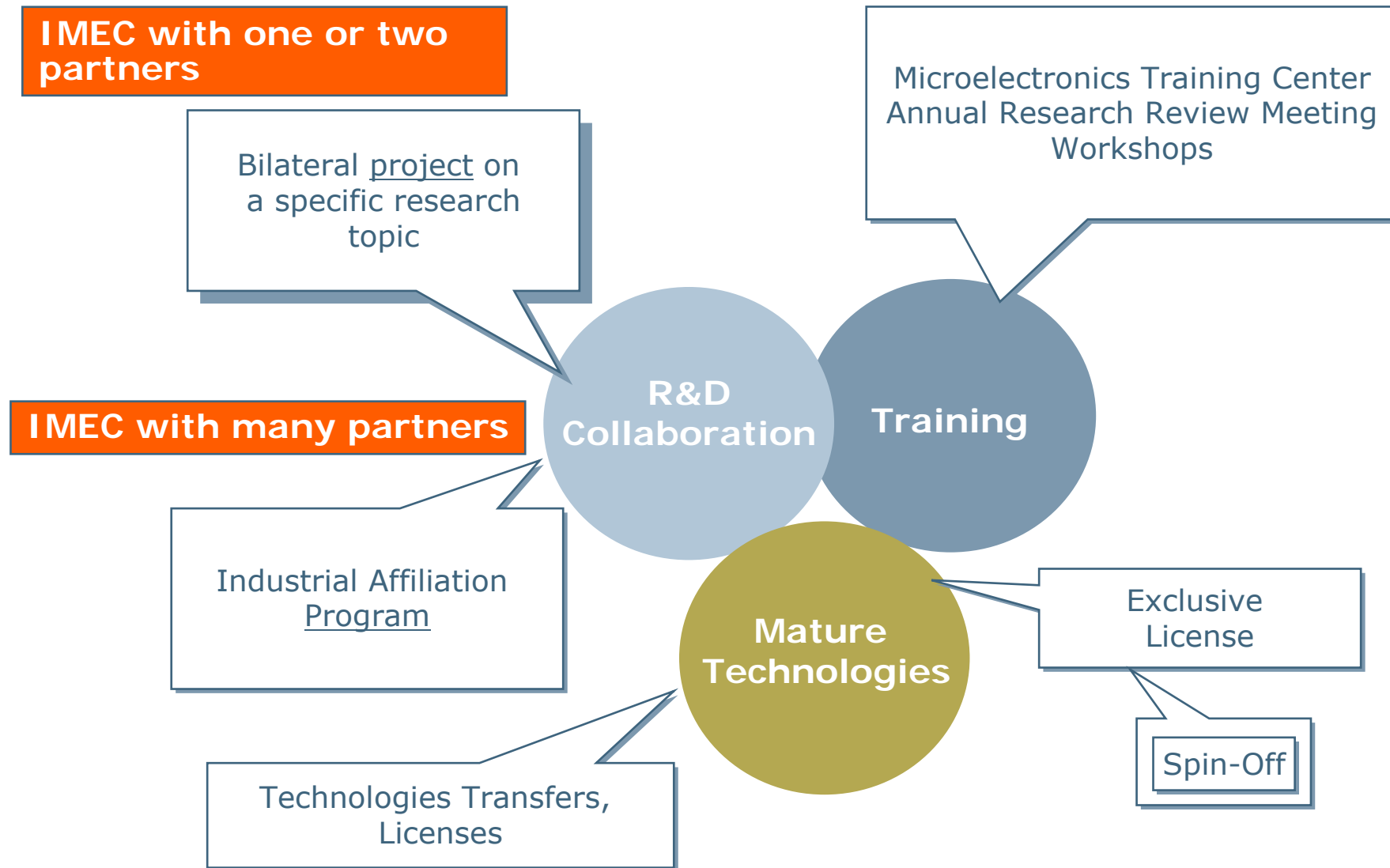


## Wireless Autonomous Transducer Solutions (WATS) *Intelligent environment*

Energy harvesting, integrated systems, ...

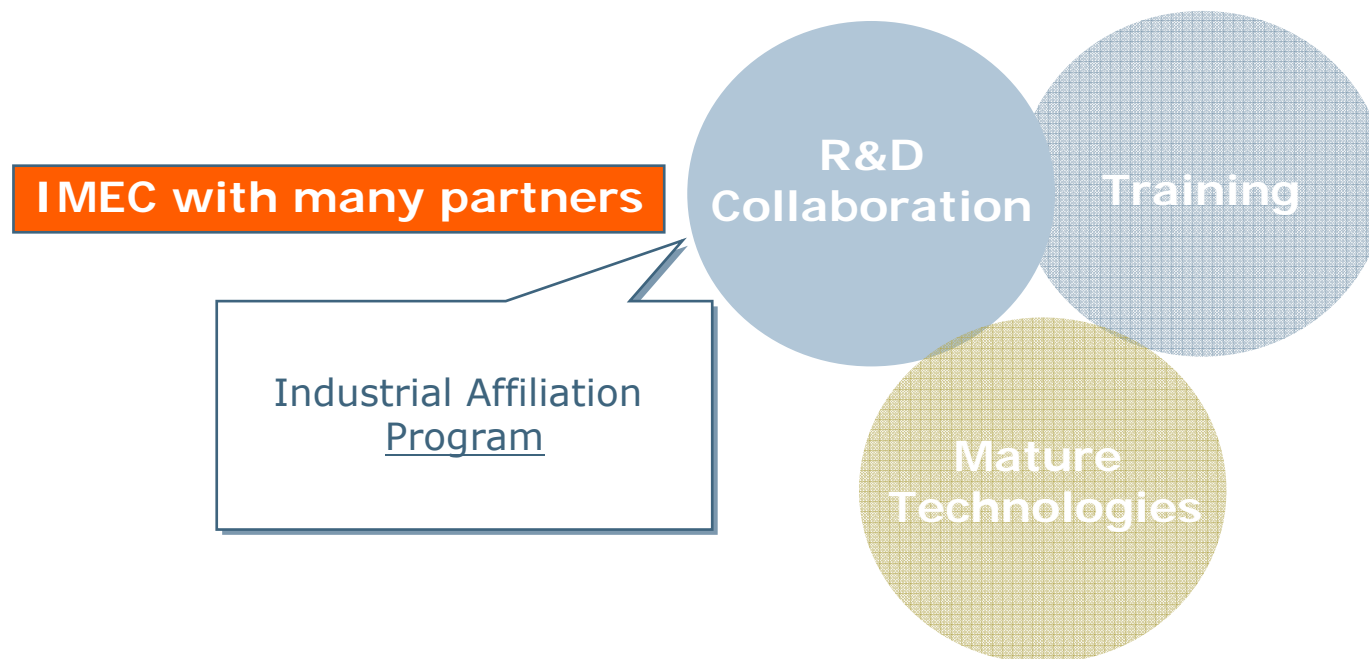


# Types of industrial collaboration

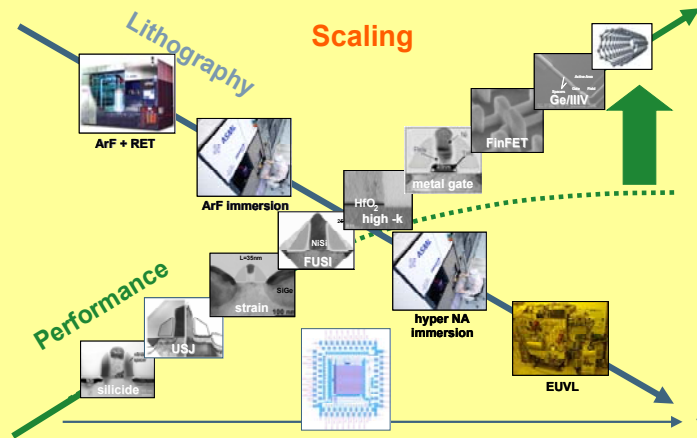




# Types of industrial collaboration: Program mode



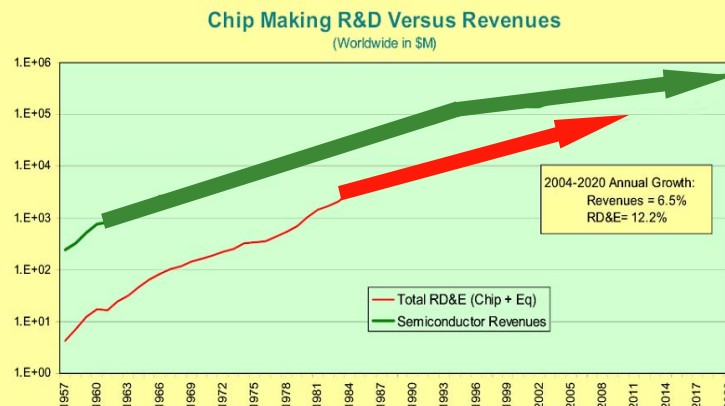
Need for research  
has never been as high



Cost of research  
is increasing drastically



The reduced growth rate of the industry can not sustain the required increase of research budgets



Large research groups  
in IDM's are

- disappearing,
- reducing in size or
- migrating their activities to development

Research

Development

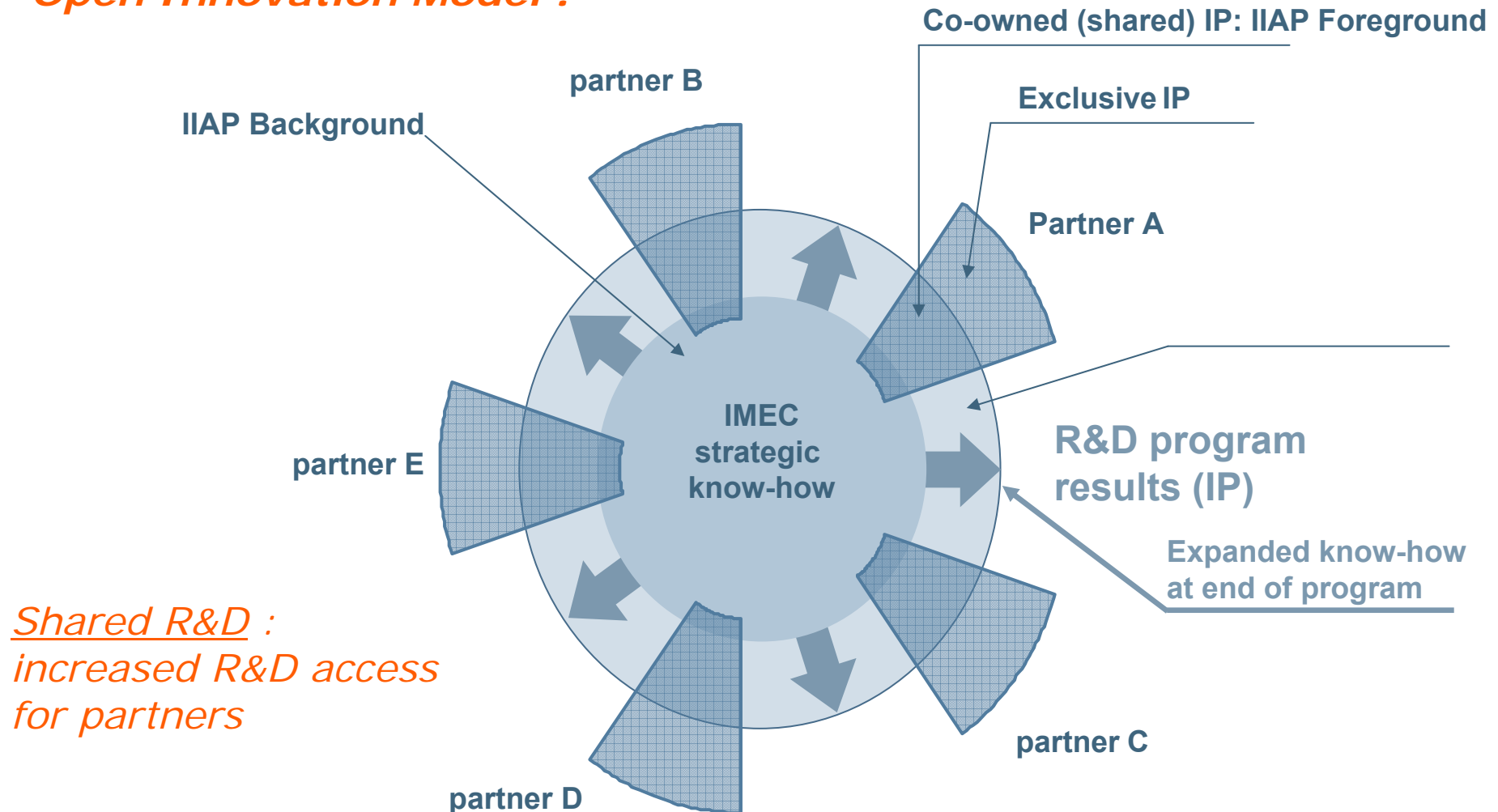
Manufacturing



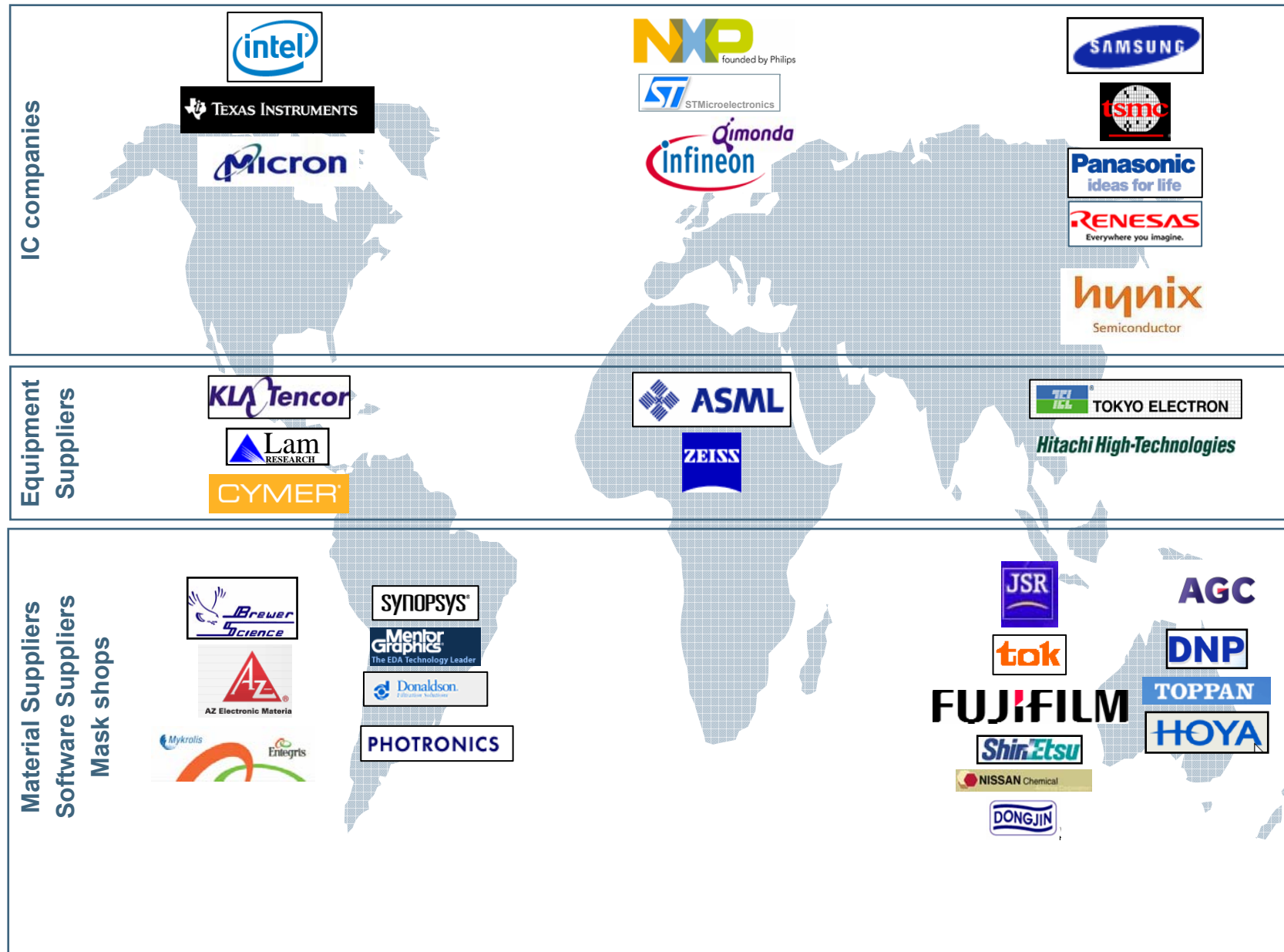
# IMEC helps companies to keep R&D budget under control → Industrial Affiliation Program



## *Open Innovation Model !*

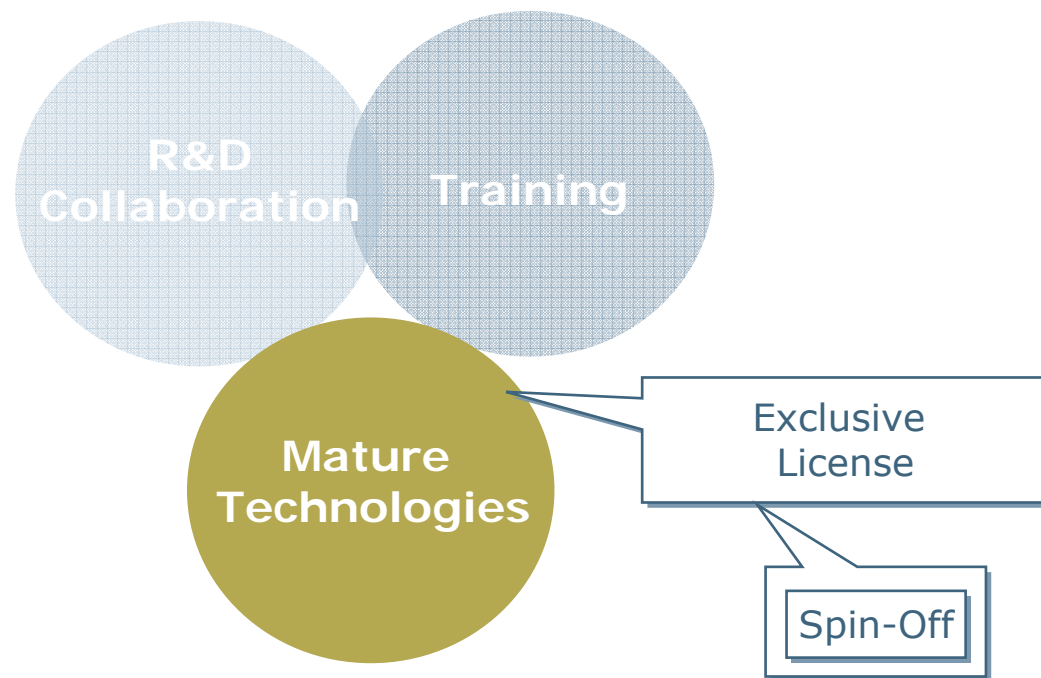


# Resulting in an ecosystem with worldwide participation





# Types of industrial collaboration: spin-off



# Spin-offs : IMEC's most visible impact on local industry

## Spin-offs

### INCUBATION



### ACTIVE SPIN -OFFS



### EXITS



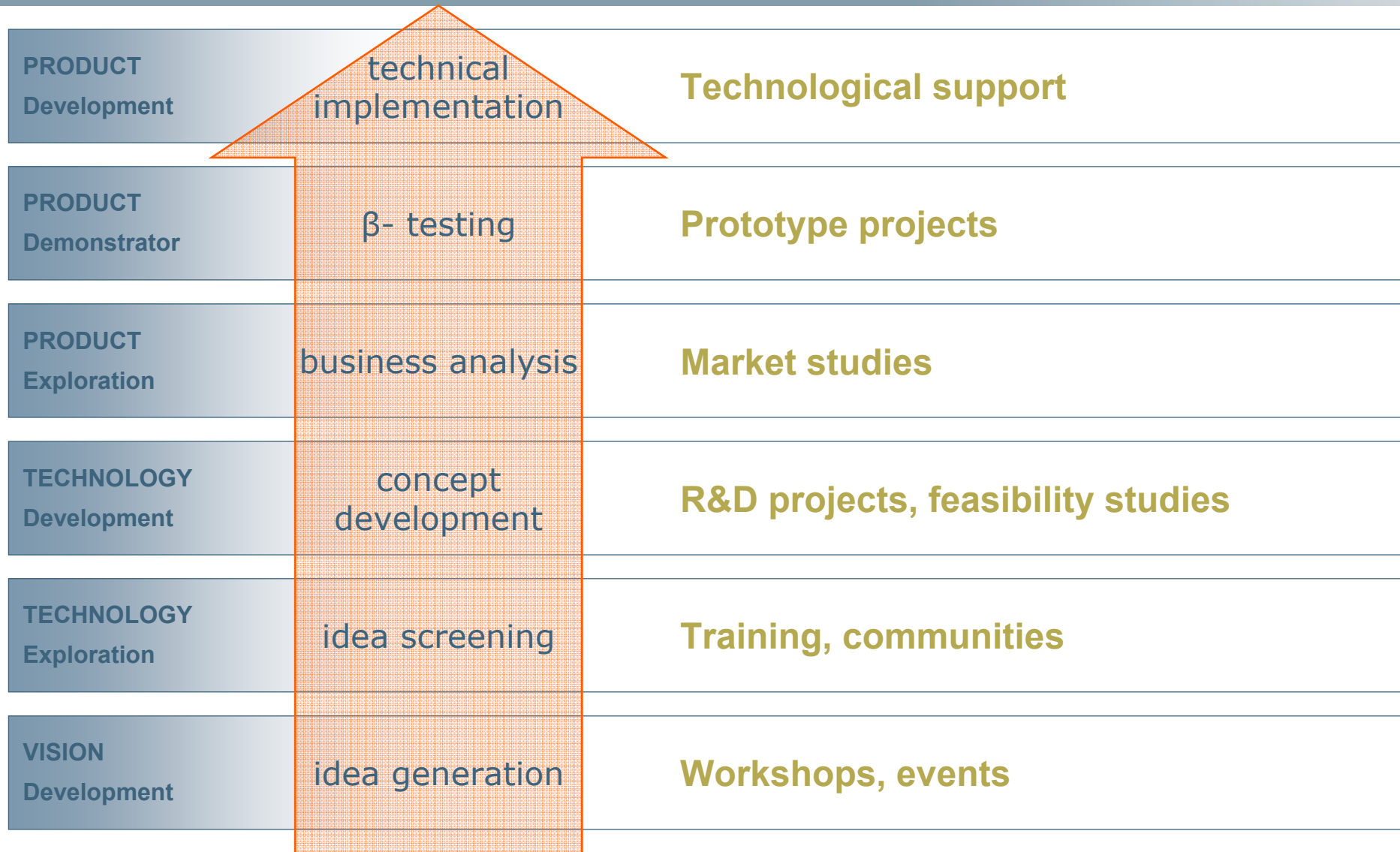


## But certainly not the only impact...

- Initiation, coordination and support of a broad scope of Training and Service programs
  - Training
  - Design services
  - EUROPRACTICE
- Introduction and transfer of IMEC's expertise in the local industry by
  - Support of process and product innovation in existing companies with emphasis on **SMEs with R&D affinity**
  - Diffusion and introduction of IMEC's expertise to **non-ICT** companies by interaction with relevant organizations, networks, competence and knowledge centers

Collaboration with > 400 local companies !  
(>50% SMEs)

# From idea to product...



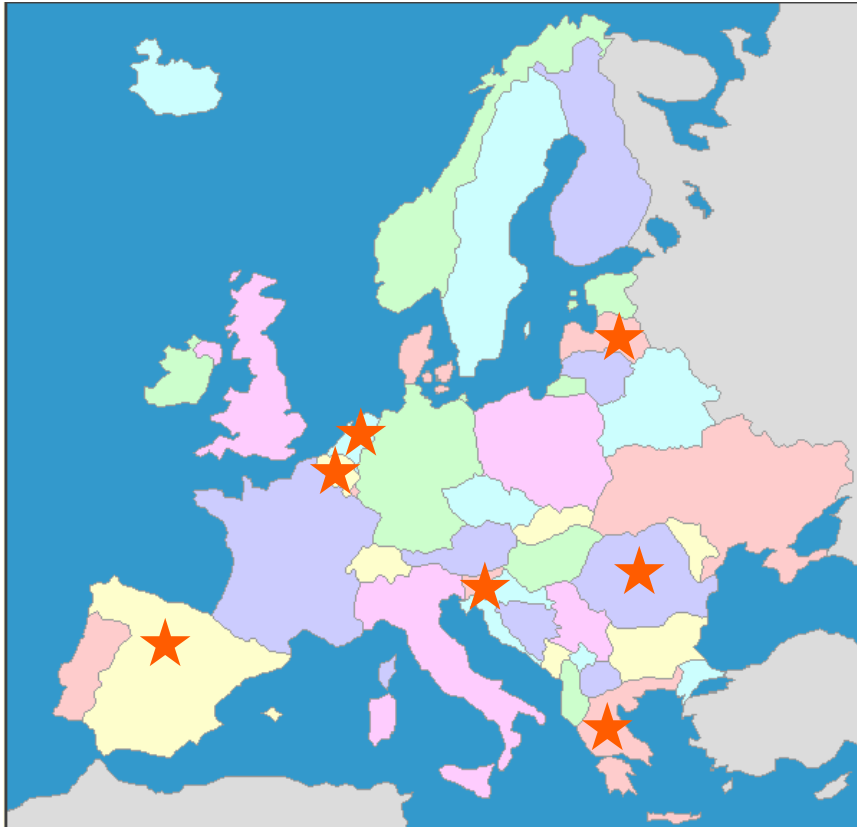
# + approach of SMEs on a European scale



## Eureka MINATUSE *Micro & Nano Technology Use by SMEs*



**10 Core Partners :** IMEC, VITO, IMEL, IMT, ISSP, SIRRIS, InnovaTech, RR&Co, Nanohouse, Grupo Dex



Strategic objective :  
To enhance the competitiveness of European SMEs through :

- *stimulation and facilitation of SMEs' participation in European research initiatives*
- *integration of emerging micro and nanotechnology knowledge within SMEs' products*



# MINATUSE *Micro & Nano Technology Use by SMEs*



## Main tasks within the project :



- *to disseminate information about progress in European micro-and nanotechnology research towards SMEs*
  - *to map micro-and nanotechnology in Europe*
- *to stimulate and facilitate the integration of SMEs in European R&D projects and consortia (task for IMT !)*
- *to create a European network of assistance for SMEs with micro-nanotechnology needs*

## To be achieved :

- *yearly the integration of 50 European SMEs into European RTD projects*
- *yearly the organization of 10 national SME-oriented, MNT-related dissemination events*

# IMEC model : conclusions

- Truly **independent**:  
IMEC defines its research programs and invites industry, institutes and universities to participate
- Unique business model based on **sharing cost, risk and IP**
- Very advanced **infrastructure**
- **Several disciplines** under one roof
- Strong network of **industrial partners** (>80% of budget)
- Strong collaborations with **universities** worldwide
- **25 years** track record

aspire invent achieve

